2016 was an amazing year of action and incredible progress for the Chapter. Our role in the professional lives of pediatricians and advocacy for the health of Washington's children has never been more important and I am humbled by the commitments that so many of our members and partners put into this work.

Our collective efforts led to great gains for children, families and pediatricians.

• In the legislative arena, we raised the visibility of the impact of low Medicaid rates on the services and access to care for our state's most vulnerable children, were successful in getting a bill passed that focused on improving access to mental health services for kids, and made progress on many fronts with legislation to help keep kids safer.
• Through our health care transformation committee and our Pediatric Transforming Clinical Practice Initiative, in partnership with the Department of Health and Molina, we have created a statewide Practice Transformation Network almost 1000 clinicians strong working together and aligned with the Healthier Washington initiatives to improve the delivery, quality, and experience of care, while simultaneously reducing costs.
• Our early learning committee has convened physicians with an interest in early child development from around the state and brought them together to share resources and leverage impact on initiatives from the local level to the federal level.
• Chapter engagement is stronger than ever, and our sustainability and engagement committee continues to work hard to ensure that Chapter efforts are driven by member interests and priorities.

On a personal level, I couldn't be prouder of the work the WCAAP team has accomplished over the past two years and it has been an honor to serve as President. At a time when practicing medicine seems to be fraught with so many challenges and frustrations, being able to work on these challenging issues with the amazing staff, members, and partners of the Chapter has brought me to a level of professional fulfillment that I have not known in years.

Thank you for all you are doing on behalf of the health care for children in our state.

Michael Dudas, MD, FAAP
President, Washington Chapter of the American Academy of Pediatrics
Leading health care transformation in Washington for stronger practices and healthier kids

Health care transformation is changing how care is financed and holds promise to improve child health. The WCAAP has harnessed our collective expertise to influence health care reform in Washington State and ensure policy makers are educated in effective pediatric care and that financing rewards high-quality pediatric care.

As Washington State transforms health care under Healthier Washington, we are the voice for children and are helping to shape the future of pediatric care in the state. The WCAAP has partnered with the Washington State Department of Health and Molina Healthcare on the Pediatric Transforming Clinical Practices Initiative (P-TCPI) to support practices as they navigate the changing health care system.

This year we:

- **Educated** Medicaid agency leaders in pediatric needs under health care transformation.
- **Impacted** the Health Care Authority’s Medicaid Waiver project framework to include a pediatric focus.
- **Worked** with the Health Care Authority to improve and expand pediatric measures for value-based payment.
- **Launched** an AAP-funded quality improvement initiative to increase rates of HPV series completion.
- **Brought** national experts in pediatric Health Care Transformation to Washington State to educate our members.
- **Partnered** with behavioral health providers statewide, to increase effective referrals and communication between primary care and behavioral health providers.
- **Established** transformation teams at the local level, in the nine ACH regions of our state. Each regional team includes a physician leader and behavioral health leader who support providers in transformation and are a local voice for child health.

850 health care providers and behavioral health providers were supported in health care transformation through P-TCPI.
Laying the foundation for a lifetime of health and wellness

The WCAAP’s Early Learning Committee serves as a hub for pediatric health care providers with a strong interest in early childhood initiatives. Safe, stable, nurturing environments sets babies and toddlers on a healthier life-course trajectory, including future school and career success and better overall health. That’s why the WCAAP ELC is committed to promoting innovative efforts to optimize early experiences. We work to improve the environments where young children live: with parents, with child care providers, with family and friends. In addition we work to reduce the exposure and effects from toxic stress in unhealthy environments, as these actually lead to physical brain changes, genetic changes that are passed to successive generations, and actual poor physical health through old age.

This year we:

Trained 76 primary care pediatric providers in universal developmental screening in rural areas of Washington through Great Minds, and equipped these providers with access to early intervention services for identified patients.

Created a living document to harness and communicate the ongoing work of committee members on 15 early childhood initiatives at the federal, state, local and clinic level.
Safe, stable, nurturing environments set babies and toddlers on a healthier life-course trajectory, including future school and career success and better overall health.
Delivering member value and opportunities for growth

Chapter membership remains strong, with 975+ pediatric health care providers throughout Washington relying on the WCAAP to be the voice for children and high quality pediatric care. We continuously work to understand, represent and overcome the challenges you face caring for children in your communities. We encourage you to connect with us at an event or by phone or email to ensure we are relevant and timely in our advocacy for you and for children.

THIS YEAR WE:

Heard from you!
Listening sessions in Seattle, Tacoma and Mt. Vernon gave members the opportunity to share concerns about child health on a local level and to network with other pediatric health care providers from their region.

Made connections
A discussion on the impact of firearms led by renowned child safety expert Dr. Frederick P. Rivara brought primary and specialty care pediatricians, public health champions, and allied advocates together to learn how health care providers can help keep kids safe.

Engaged new physicians
We are honored to sponsor two medical student activities to introduce students to career options in pediatrics, as well as two Resident-hosted events – a social evening with 40 people in attendance and a screening of the film Paper Tigers to an audience of 100.
We are the voice for children and are helping to shape the future of pediatric care in the state.
Advocating for Washington’s children, families and communities

THIS YEAR YOU:

**Were a force in Olympia!**
The number of WCAAP members advocating for kids at Advocacy Day jumped by 42 percent in just one year.

**Shared your expertise.**
WCAAP members testified before the legislature on issues like behavioral health, tobacco use, firearm safety, and Medicaid.

**Spoke out for kids.**
Members from around the state sent 987 messages to legislators to educate them about our top priorities for child health.

**Inspired new advocates.**
Students in the University of Washington’s Masters in Health Administration program helped document the impact of low Medicaid payment on kids’ access to care.
WCAAP supported pediatric residents in providing effective testimony at the Washington State Capitol, advocating on a federal level and garnering earned media on child health.
Proudly leading the country in pediatric service excellence.

From childhood injuries to complex conditions, we are here for you and your patients. Mary Bridge Children's continues growing and providing leading care children need closer to home. Kids are different than little adults – and we get that.

4,700 Inpatient/observation Discharges

750 Neonatal Intensive Care Unit Discharges

174,400 Outpatient Visits

5,800 Surgeries

42,700 Emergency Visits

30+ Pediatric Sub-specialties

190+ Pediatric Specialty & Sub-specialty Providers

Achieved 99th percentile ranking in 2016 Press Ganey patient perception survey
Rounded 2016 data

Mary Bridge Children's
Hospital • Clinics • Foundation
marybridge.org

ABERDEEN • AUBURN • CENTRALIA
COVINGTON • GIG HARBOR • MAPLE VALLEY
OLYMPIA • PUYALLUP • SILVERDALE • TACOMA
Swedish is recognized in our community for providing extraordinary care to children and their families.
YOU helped educate the public about issues that affect Washington’s kids and families:

Raise Medicaid reimbursement rate so all children can access quality health care

BY DRS. ANDREA POSA AND MICHAEL DUDAS,
SEATTLE TIMES, JANUARY 6, 2016

Mental health resources lacking for kids, teenagers

BY DR. MATT THOMPSON,
SPOKANE SPOKESMAN-REVIEW, JANUARY 30, 2016

Overwhelming Need: Getting help for kids with mental health issues frustrates parents and health care providers

BY TARYN PHANEUF, FEATURING AN INTERVIEW WITH DR. LELACH RAVE,
THE INLANDER, JUNE 6, 2016

Pediatricians warn of looming crisis in caring for poor children

DEBORAH HORNE, FEATURING INTERVIEWS WITH
DR. LELACH RAVE AND SARAH RAFTON, KIRO 7-TV, DECEMBER 23, 2016
Pediatric Intensive Care and Level IV Neonatal Intensive Care serving the Inland Northwest

“Children with critical illness have immediate needs for highly specialized physicians, advanced technology and experienced staff for optimal outcomes. Sacred Heart Children’s Hospital is pleased to offer this highest level of complex care.”
Keith Georgeson, MD, Chief Executive of Children’s Services

FOR PATIENT REFERRAL OR TRANSFER, CALL 877-323-5055
SACRED HEART CHILDREN’S HOSPITAL, SPOKANE, WASHINGTON
SHMCCHILDREN.ORG
**[ACHIEVEMENTS]**

**THIS YEAR YOU:**

- **Obtained funding for a pilot to expand the Partnership Access Line (PAL).** The “PAL Plus” pilot provides brief, in-person counseling sessions to eligible patients in Benton and Franklin counties.

- **Successfully advocated for a legislated work group to address children’s mental health.** WCAAP representatives held two seats on the work group.

- **Collaborated with the Harborview Injury Prevention & Research Center, Seattle Children’s Hospital, and Lok-It-Up** on efforts on both sides of the Cascades to reduce firearm injury and death.

- **Protected kids from tobacco products** and e-cigarettes with stricter packaging and marketing restrictions.

- **Partnered with the Alliance for Gun Responsibility** to temporarily prevent people who are dangerous from gaining access to firearms, with an initiative that passed with 70% support from voters statewide.

- **Built relationships between primary care and behavioral health providers,** engaging 312 behavioral health providers and 13 behavioral health centers.
THE EXECUTIVE DIRECTOR, CFO AND TREASURER develop the annual budget based on agreed upon assumptions. It is then presented to the Executive Committee and Board in December for approval and to ensure that each board member has a thorough and detailed understanding of the Chapter's finances. Any significant budget variances are discussed during quarterly Board meetings. At year-end, any left over grant funding is carried forward to the next year and any general operating surpluses go into reserves.

### REVENUE AND SUPPORT

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>%</th>
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</thead>
<tbody>
<tr>
<td>Membership Dues</td>
<td>$102,359</td>
<td>15%</td>
</tr>
<tr>
<td>Grants</td>
<td>$535,341</td>
<td>77%</td>
</tr>
<tr>
<td>Sponsorships &amp; Other Income</td>
<td>$60,377</td>
<td>9%</td>
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</table>

**Total Revenue** $698,077

### EXPENSES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>%</th>
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</thead>
<tbody>
<tr>
<td>Payroll &amp; Contract Services</td>
<td>$543,078</td>
<td>83%</td>
</tr>
<tr>
<td>Education, Travel &amp; Board Events</td>
<td>$57,562</td>
<td>9%</td>
</tr>
<tr>
<td>Operations</td>
<td>$56,573</td>
<td>9%</td>
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</tbody>
</table>

**Expenses** $657,213

**Change in Net Assets** $40,864

### STATEMENT OF FINANCIAL POSITION

- **Assets** $417,935
- **Liabilities and Net Assets**
  - Liabilities $184,192
  - Net Assets $233,074
- **Total Liabilities and Net Assets** $417,935
This is the who was born with multiple heart issues.

And this is his loving who traveled from Montana to meet

with the who created the innovative 3-D heart modeling

technology to help the perform a successful surgery,

giving Bowen the chance to be a happy, healthy toddler.

When Bowen’s heart needed us, the #5 children’s hospital in the nation didn’t miss a beat.

Innovative therapies. Top surgeons. One- and three-year patient survival rates that are among the best in the country. Whether your patient needs a simple repair, a surgery, or a full transplant, Seattle Children’s has some of the best patient outcomes anywhere. So it’s no surprise that we’re one of the top pediatric cardiology and cardiac surgery programs in the country. To learn more, visit seattlechildrens.org/heart.
OUR VISION
We nurture human potential.

As pediatricians, we aspire to ensure a foundation of lifetime health and improve the well-being of future generations.

OUR MISSION
To optimize the health and well-being of children and their families while supporting pediatricians in their development and practice.

To accomplish our mission, we will:
• Empower pediatricians to provide quality medical care
• Advance public policy to benefit children
• Advocate for communities that support children and their families
• Collaborate with other child health advocates
• Frame and lead the public discussion on child health issues